

October 18, 2019

Subject: Reference for Mr. Ray Gomez

Dear Sirs:

It is my pleasure to provide this letter of reference for Mr. Ray Gomez. I worked closely with Ray for about four years (2012-2016) during the design and construction of the Twin Dolphin Resort development in Cabo San Lucas, Mexico. This exclusive resort development on 1400 acres of coastal land included residential properties, beach club, golf course, a Montage Hotel, maintenance facilities, desalination plant, water storage and treatment facilities and associated infrastructure. Ray was the Director of Construction and had a wide range of responsibilities. He managed contracts for all of the various contractors and acted as the coordinator between us and various earthwork contractors. The site earthwork included up to 500,000 cubic meters of grading and 30,000 cubic meters of rock excavation. Ray helped manage a variety of geotechnically related construction including site grading, HDD tunneling, bridge construction, underground utilities, deep foundation installations, retaining walls with tie-back anchors, erosion protection, landscaping, etc.

During my association with Mr. Gomez, he was always professional, diligent and thoughtful. He has extensive knowledge of construction and how to work with people to get jobs done on time with quality results. I am confident that Ray will be an asset to any firm.

Sincerely,

**NINYO & MOORE**



Lawrence Jansen, PG, CEG  
Principal Geologist

JONATHAN S. BATCHELOR  
TODD A. BAXTER  
GARY L. BIRNBAUM  
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DAVID G. BRAY  
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D. SAMUEL COFFMAN  
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CLIFFORD L. MATTICE  
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CHARLES H. OLDHAM  
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STEPHEN E. RICHMAN  
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November 16, 2009

**TO WHOM IT MAY CONCERN**

**Re: Letter of Recommendation for Ray Gomez**


Dear Sir or Ma'am:

I have worked with Ray Gomez for the last ten (10) months on the defense and prosecution of a multi-million dollar commercial construction dispute. The dispute involves a complex analysis of construction issues and payment and defect claims. I represent the owner, and Ray, a former employee of the now defunct owner, is my lead witness in investigating the matters at issue and for providing testimony at the hearing, scheduled for February 19, 2010.

Ray's assistance has been invaluable. His knowledge of the project, analysis of project documentation, and recall of detailed facts is crucial to the investigation of the claims and the development of this matter for hearing. Ray is an integral member of the defense team. He is highly detailed and possesses vast knowledge of all aspects of construction issues. I highly recommend him for any position regarding forensic investigation and analysis of design, construction, and/or construction administration issues related to building construction and engineering projects.

If you have any questions, please do not hesitate to call me.

Very truly yours,

  
J. Gregory Cahill  
For the Firm

JGC/mkg

# James Davidson Architects

November 19, 2009

RE: Letter of Recommendation for Ray Gomez

To whom it may concern:

This letter is being submitted to you as a reference for Ray Gomez in regards to his qualifications and capabilities in the construction industry. I have worked with Ray over the last year and a half on the renovation of an existing residence in Paradise Valley Arizona. As a frame of reference, here is a short description of our office and experience. Our design firm does both commercial and residential work and has been involved in projects ranging from ordinary single family residences to large commercial and institutional projects extending in size to more than 100,000 sf and with budgets of several hundred million dollars. These projects are significantly complex with sophisticated building systems. Personally, I am a registered architect in the states of Washington, Arizona, California and Montana and hold a Masters of Architecture degree from Harvard's Graduate School of Design.

Ray was the General Contractor for the work at the Paradise Valley residence, and worked closely with me in preparing estimates and schedules for the different phases of the project, and in managing the construction of the work. In all our interactions Ray was completely professional and communicated clearly in all our discussions and correspondence. Ray competed against two other well qualified contractors, including Kitchell Custom Homes, in order to qualify for the work. His original proposal packet was exhaustive and responded well to our submittal requirements. Ray's organization capabilities continued throughout the project whenever he requested additional information or submitted his pay applications and budgetary documents. The owner for this project wished to proceed in a phased manner, which required numerous iterations of budget estimates and schedules. In all of these exercises, Ray prepared clear budget that were easy to review and discuss. Through his administration of the project he demonstrated a complete understanding of industry standards, such as the CSI specifications for building materials and products, and the administrative and legal obligations associated with construction contracts, pay applications, and change orders.

The scope of our project involved all the major sub-contractors and trades from rough framing through to finely crafted casework and finishes. Through all the work, Ray demonstrated a deep understanding of building systems and their interaction. As a renovation project Ray was able to provide significant help by investigating and researching existing conditions which helped us in the planning for future modifications and resolving various construction conflicts. On a number of occasions Ray contributed to the resolution of different problems which occurred due to the performance of certain vendors. In all of these situations he exhibited professionalism and fairness, which illustrated his understanding of the nuanced relationships that exist in construction projects between all the different stake holders.

I recognize in Ray someone who's technical, administrative, and personal skills will be an asset to any company working in the construction industry and I give him my unreserved recommendation.

Sincerely,



James N. Davidson, AIA

James Davidson Architects,  
Principal

## GOOD FULTON & FARRELL

## ARCHITECTS

R. Lawrence Good, FAIA  
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David Michael Farrell, AIA  
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Karen K. Quick, MBA  
Jeffrey L. Good, AIA

Tamara K. Chambless, AIA  
Lawrence Cosby, AIA  
Donald R. Kubala, AIA  
Jonathan P. Rollins, AIA

March 24, 2004

### To Whom It May Concern:

Recently, I had the opportunity to work with Ramon Gomez on a construction project in Tucson, Arizona. I was as the project's architect of record and Ramon was the project engineer for the Beck Group, the project's construction manager. The project involved the design and construction of a two-story retail store of approximately 23,000 square feet. The project's client, Crate&Barrel, a national furniture and housewares chain, is widely known as possessing one of the most unique corporate building programs in the nation, focusing on highly-detailed designs, premium materials, and demanding schedules.

Crate&Barrel has partnered with the Beck Group on numerous projects across the country due to their consistent ability to bring construction managers of the highest caliber to our project teams. Of the eight teams from the Beck Group that I have worked with in my six years experience with the Crate&Barrel projects, the team for the Tucson project was outstanding due to the level of professionalism, diligence, creativity and resourcefulness brought to the project by Ramon Gomez.

Ramon demonstrated an excellent understanding of commercial construction materials, methods, and management. He quickly earned the trust and confidence of the owner's corporate representatives and was unflagging in his efforts to solve the myriad of last minute issues that arise on any construction project. Ramon was especially skilled in his ability to learn and then lead our electronic-based submittal and RFI process, partnering with my office in a team effort to transmit all project documents over the Internet. The process saved our client and my office a substantial amount of time and cost and would have failed completely without Ramon's willingness to take the lead.

I offer a complete and unqualified recommendation of Ramon and hope that I get the opportunity to work with him as a representative of your firm in the future.

Sincerely,



John Moebes, AIA, NCARB  
Associate Principal  
Good Fulton & Farrell Architects

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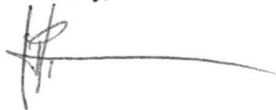
To Whom It May Concern,

When Ramon Gomez asked me for a reference, I gladly accepted. I had the pleasure of working with Ramon on the Crate & Barrel Home Store in Tucson, Arizona. Ramon was the Project Engineer for Beck. Although Beck is a company Crate & Barrel contracts on many jobs, and has a reputation of excellence, the company name means little to me. In my experience it is the individuals on the project that matter, not the company name. Ramon's work ethic, creativity, and talent were vital to the success of this project! I must also mention that his success was further challenged by a very aggressive construction schedule. He not only met the challenge, but surpassed very demanding expectations. He streamlined the coordination process like a Swiss watch, and on many occasions, took the initiative to solve problems which were not his responsibility. I quickly became aware of a deeply ingrained aspect of Ramon's person, to go beyond what is expected, and deliver the best. His dedication and effort was noticed by many; we were all most pleased by the end result, a beautiful Home Store.

I think it is important to mention Ramon's skill with "Client Relations". Crate & Barrel is a demanding client, and we pushed Ramon very hard. He always had a positive attitude, and made us truly feel he had our best interest at heart. He has a personality that will win clients and prospective employers over in a heartbeat. In my opinion, that is a trait with which people are born. I was prepared to insist that Ramon be part of the Beck team on all Crate & Barrel projects in his region. He was not aware of this until receipt of this letter. I am sorry to hear that Ramon will not be available for my future Crate & Barrel jobs, but I am thankful to have had the opportunity to work with him.

I submit to you my sincerest recommendation, and encourage you to scrutinize Ramon's abilities closely. He will be successful in whatever he chooses to do, either personally or professionally. This is a wonderful opportunity for your organization.

Sincerely,



Peter Wehrli  
Project Architect  
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# Crate&Barrel